

	2023-2024 Total Activity AUDITED	2024-2025 Total Activity- AUDITED	2025-2026 YTD Activity Through MARCH	AMENDED BUDGET 2025-2026	TOTAL CMFA PROPOSED 2026-2027	FIRE SERVICES	EMS SERVICES
<b>CMFA GENERAL FUND</b>							
Beginning Balance	\$ -	\$ (0)	\$ 151,764	\$ 151,764	\$ 14,764		
<b>Revenue</b>							
LARKSPUR SHARE OF CMFA GENERAL FUND	5,658,990	6,370,603	5,197,526	6,861,800	5,554,984	5,554,984	-
LARKSPUR CONTRIBUTION TO EMS					319,506	-	319,506
RVPA ENGINE PROGRAM REIMBURSEMENT	193,995	161,200	102,352	205,000	211,150	211,150	-
<b>TOTAL LARKSPUR CONTRIBUTION</b>	<b>5,852,985</b>	<b>6,531,803</b>	<b>5,299,879</b>	<b>7,066,800</b>	<b>6,085,640</b>	<b>5,766,134</b>	<b>319,506</b>
CORTE MADERA SHARE OF CMFA GENERAL FUND	5,658,990	6,370,603	5,146,350	6,861,800	5,521,134	5,521,134	-
PARAMEDIC TAX-TCM					530,736	-	530,736
TRANSFER WILDFIRE MITIGATION FUND BALANCE					245,000	245,000	
<b>TOTAL CORTE MADERA CONTRIBUTION</b>	<b>5,658,990</b>	<b>6,370,603</b>	<b>5,146,350</b>	<b>6,861,800</b>	<b>6,296,870</b>	<b>5,766,134</b>	<b>530,736</b>
RVPA							
AMBULANCE BILLING REVENUE					1,506,764	-	1,506,764
RESALE REPORTS	16,720	10,346	2,090	20,000	20,000	20,000	-
FIRE INSPECTION FEES	-	14,555	12,608	-	15,000	15,000	-
REIMBURSEMENTS FOR SHARED SERVICES - KENTFIELD	5,434	187,231	-	-	-	-	-
TENT PERMIT	984	2,730	671	-	2,500	2,500	-
FIRE INSPECTION FEES	136,458	119,095	86,613	130,000	130,000	130,000	-
COST RECOVERY - FIRE DEPT	3,522	-	-	-	-	-	-
INTEREST EARNINGS	46,751	28,364	21,359	25,000	25,000	15,000	10,000
STATE FIRE REIMBURSEMENT	295,216	669,602	73,539	500,000	500,000	500,000	-
FEMA REVENUE	10,472	-	-	-	-	-	-
MARIN COUNTY HAZARDOUS MATERIALS JPA REVENUE	-	392	-	-	-	-	-
FIRE SAFE MARIN GRANT	-	18,303	41,588	-	-	-	-
SALE OF GOVERNMENT PROPERTY	2,050	-	-	-	-	-	-
MISCELLANEOUS REVENUE	3,226	294	1,816	-	-	-	-
DONATIONS - FIRE DEPARTMENT	100	2,000	3,229	-	-	-	-
RVPA ALS BACK UP REVENUE	142,778	77,250	152,950	103,000	103,000	-	103,000
CSA 31, OAK HILL PROPERTY FIRE SERVICES CONTRACT			124,560	-	128,296	128,296	-
<b>TOTAL REVENUE</b>	<b>12,175,686</b>	<b>14,032,568</b>	<b>10,967,251</b>	<b>14,706,600</b>	<b>14,813,070</b>	<b>12,343,064</b>	<b>2,470,006</b>
<b>TOTAL RESOURCES</b>	<b>12,175,686</b>	<b>14,032,568</b>	<b>11,119,015</b>	<b>14,858,364</b>	<b>14,827,834</b>		

Expense	2023-2024	2024-2025	2025-2026	AMENDED	TOTAL CMFA	FIRE SERVICES	EMS
	Total Activity AUDITED	Total Activity- AUDITED	YTD Activity Through MARCH	BUDGET 2025-2026	PROPOSED 2026-2027		SERVICES
<b>LABOR COSTS</b>							
REGULAR SALARIES	\$ 5,061,790	\$ 5,423,860	\$ 4,399,970	\$ 5,679,872	\$ 5,969,009	\$ 4,763,011	\$ 1,205,998
HOLIDAY PAY	239,673	275,318	225,361	300,481	303,384	236,356	67,029
OVERTIME	1,936,054	2,530,465	1,806,099	2,530,465	2,530,465	2,410,465	120,000
FLSA OVERTIME	127,214	132,584	116,248	132,584	150,758	117,842	32,916
LEAVE BUYOUT	55,166	27,938	27,933	27,938	27,933	27,933	
ACTING OVERTIME PAY	3,020	6,109	2,157	50,000	15,000	15,000	
PERS NORMAL COST	929,678	1,002,603	811,260	1,104,506	1,083,301	884,899	198,401
UNFUNDED LIABILITY PAYMENT	-	31,300	-	69,764	100,336	75,252	25,084
PERS SURVIVOR - EMPLOYER	2,525	2,668	-	-	-	-	
HEALTH BENEFITS	917,936	1,025,860	848,857	1,221,845	1,221,845	1,083,725	138,120
PAYROLL TAXES	105,817	120,183	81,859	356,063	113,390	94,880	18,510
RETIREE HEALTH SAVINGS ACCOUNT	60,616	82,524	70,672	-	100,302	96,587	3,715
OTHER EMPLOYEE BENEFITS	23,827	34,305	19,201	-	30,401	17,535	12,866
YEARLY PHYSICALS	31,863	32,566	33,934	40,000	40,000	29,714	10,286
RETIREE HEALTH BENEFITS	108,004	116,044	107,011	126,300	126,300	93,823	32,477
EMS DEPARTMENT OVERHEAD					-	(51,635)	51,635
<b>TOTAL LABOR COSTS</b>	<b>9,603,182</b>	<b>10,844,326</b>	<b>8,550,562</b>	<b>11,639,818</b>	<b>11,812,423</b>	<b>9,895,386</b>	<b>1,917,037</b>
					1.48%		

	2023-2024	2024-2025	2025-2026	AMENDED	TOTAL CMFA		EMS
	Total Activity	Total Activity-	YTD Activity	BUDGET	PROPOSED	FIRE SERVICES	SERVICES
	AUDITED	AUDITED	Through	2025-2026	2026-2027		
			MARCH				
<b>SERVICES &amp; SUPPLIES</b>							
INSURANCE FUND- TRANSFER	671,616	680,773	673,544	714,414	802,574	701,930	100,644
MANAGEMENT INFO SYSTEMS/COMPUTER SUPPORT/SOFTWARE	85,904	119,278	78,039	120,000	120,000	105,000	15,000
OUTSIDE SERVICES - ACCOUNTING/AUDIT	9,825	9,605	3,936	9,372	9,750	7,313	2,438
GENERAL LEGAL COUNSEL	100,801	60,458	76,275	40,000	50,000	37,500	12,500
OUTSIDE SRVC-OTHER PROFESSIONAL SRVC & CONSULTANTS	4,650	1,400	-	5,000	5,000	3,750	1,250
HIRING AND RECRUITMENT EXPENSES (CPS HR SERVICES)	3,784	22,802	6,926	26,000	26,000	19,500	6,500
NERA - OPERATING	74,494	76,085	78,559	80,000	80,000	80,000	-
OTHER JPA'S - Hazmat	8,341	9,463	8,679	11,200	11,200	11,200	-
OTHER JPA'S -MC FIT	-	-	-	3,800	3,800	3,800	-
DISPATCH SERVICES	260,781	442,606	234,607	477,845	490,665	341,252	149,413
MEETINGS AND TRAVEL	7,241	8,983	3,511	15,500	15,500	11,625	3,875
HAZARDOUS WASTE DISPOSAL/PERMIT	-	-	-	3,200	3,200	2,400	800
NEIGHBORHOOD RESPONSE GROUP	65,643	77,224	47,787	86,100	88,000	88,000	-
ADMINISTRATIVE CHARGES	3,367	2,132	-	3,000	3,000	3,000	-
PRIVATE CONTRACTUAL SERVICES	35,930	10,692	4,787	-	-	-	-
CORTE MADERA ADMIN AND FINANCE CONTRACT	60,000	60,000	-	60,000	80,000	60,000	20,000
OTHER CONTRACT SERVICES	180,380	147,271	135,808	247,702	247,702	247,702	-
TRAINING AND EDUCATION	31,001	20,210	10,162	45,000	45,000	33,750	11,250
DUES AND MEMBERSHIPS	8,164	5,333	7,265	9,000	9,000	6,750	2,250
COMPUTER MAINTENANCE/REPAIRS	(7,347)	213	164	4,000	4,000	3,000	1,000
OTHER EQUIPMENT/MAINTENANCE REPAIRS	6,891	9,347	18,670	15,100	15,100	11,325	3,775
RADIO MAINTENANCE/REPAIR	28,715	19,653	19,112	40,000	40,000	30,000	10,000
BUILDING MAINTENANCE - OTHER	57,045	110,918	40,312	136,000	128,000	83,200	44,800
VEHICLE MAINTENANCE AND REPAIRS	79,354	118,486	120,569	100,000	130,000	130,000	-
UTILITIES - ELECTRICITY	40,779	38,273	25,540	31,000	38,300	24,895	13,405
UTILITIES - GAS	3,903	4,847	3,158	7,000	7,000	4,550	2,450
UTILITIES - WATER	13,018	15,402	12,705	12,000	16,000	10,400	5,600
UTILITIES - TELEPHONE	58,383	68,938	37,716	45,000	70,000	45,500	24,500
UTILITIES - INTERNET	11,416	13,854	12,588	11,500	15,000	9,750	5,250

	2023-2024	2024-2025	2025-2026	AMENDED	TOTAL CMFA		EMS
	Total Activity	Total Activity-	YTD Activity	BUDGET	PROPOSED	FIRE SERVICES	SERVICES
	AUDITED	AUDITED	Through	2025-2026	2026-2027		
			MARCH				
OFFICE SUPPLIES	5,060	4,521	2,137	9,250	8,500	5,525	2,975
MISCELLANEOUS SUPPLIES	9,142	4,335	2,691	20,000	10,000	7,500	2,500
JANITORIAL SUPPLIES	8,126	10,094	4,980	8,000	11,000	8,250	2,750
VEHICLE SUPPLIES, PARTS/ EQUIP, FUEL/OIL, TIRES	65,522	99,151	52,356	35,000	95,000	70,000	25,000
HYDRANTS	32,915	9,721	5,500	38,000	20,000	20,000	-
HOSES	-	-	-	-	18,000	18,000	-
MEDICAL SUPPLIES	92,070	82,604	60,613	80,560	87,000	43,500	43,500
CLOTHING/DAILY UNIFORMS	14,035	28,494	21,471	50,000	45,000	33,750	11,250
DISASTER SUPPLIES	280	-	-	-	-	-	-
COMPUTER SUPPLIES AND SOFTWARE	4,991	9,669	1,037	8,920	8,920	6,690	2,230
TOOLS	9,857	3,514	1,538	8,755	8,755	6,566	2,189
PROTECTIVE UNIFORMS AND EQUIPMENT	103,245	97,599	59,551	136,200	148,000	148,000	-
FIRE PREVENTION SUPPLIES	7,134	4,740	3,094	8,000	8,000	8,000	-
FIRE DEPT FUEL	50,755	44,985	27,676	80,000	80,000	60,000	20,000
FURNISHINGS	-	8,564	-	8,500	8,500	6,375	2,125
TECHNICAL RESCUE SUPPLIES	12,509	25,670	21,962	13,100	13,000	13,000	-
TECHNOLOGY EQUIPMENT	2,406	-	-	7,000	7,000	5,250	1,750
SHARED SERVICES - KENTFIELD	17,061	-	-	-	-	-	-
MEASURE "C" SERVICES, SUPPLIES & ADMIN OVERHEAD					(129,819)	(129,819)	
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>2,339,191</b>	<b>2,587,908</b>	<b>1,925,026</b>	<b>2,870,018</b>	<b>3,000,647</b>	<b>2,447,679</b>	<b>552,969</b>
<b>TOTAL EXPENSE</b>	<b>11,942,373</b>	<b>13,432,234</b>	<b>10,475,588</b>	<b>14,509,836</b>	<b>14,813,070</b>	<b>12,343,065</b>	<b>2,470,006</b>
<b>SURPLUS/DEFICIT</b>	<b>233,314</b>	<b>600,334</b>	<b>491,663</b>	<b>196,764</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>TRANSFERS TO EQUIPMENT FUND</b>	<b>(233,314)</b>	<b>(448,570)</b>	<b>-</b>	<b>(333,764)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
<b>Ending Balance</b>	<b>\$ (0)</b>	<b>\$ 151,764</b>	<b>\$ 14,764</b>	<b>\$ 14,764</b>	<b>\$ 14,764</b>	<b>\$ -</b>	<b>\$ -</b>

	2023-2024 Total Activity AUDITED	2024-2025 Total Activity- AUDITED	2025-2026 YTD Activity Through MARCH	AMENDED BUDGET 2025-2026	TOTAL CMFA PROPOSED 2026-2027
<b>MEASURE C- WILDFIRE PREVENTION</b>					
Beginning Balance	\$ 161,881	\$ 49,044	\$ 132,518	\$ 132,518	\$ 228,609
<b>Revenue</b>					
MEASURE C FIRE TAX	804,323	814,447	312,018	834,043	889,686
CORTE MADERA CONTRIBUTION	96,388	97,747	-	102,258	106,562
REIMBURSEMENT FOR MEASURE C PAYMENTS	-	4,353	-	-	-
<b>TOTAL REVENUE</b>	<b>900,711</b>	<b>916,546</b>	<b>312,018</b>	<b>936,301</b>	<b>996,248</b>
<b>Expense</b>					
REGULAR SALARIES	184,217	190,609	116,503	199,750	197,950
LEAVE BUYOUT	10,521	7,357	-	-	-
PERS NORMAL COST	14,240	15,240	8,779	16,370	16,370
HEALTH BENEFITS	25,248	32,464	19,823	35,362	35,362
PAYROLL TAXES	2,625	2,768	1,634	9,163	9,163
RETIREE HEALTH SAVINGS ACCOUNT	5,282	5,460	3,392	-	5,572
OTHER EMPLOYEE BENEFITS	143	143	84	-	2,520
MEETINGS AND TRAVEL	1,978	-	-	-	-
VEGETATION MGMT SPECIALISTS	767,807	574,790	7,682	572,000	572,000
DEPARTMENT SUPPLIES	1,486	4,241	-	7,565	7,565
MEASURE "C" SERVICES, SUPPLIES & ADMIN OVERHEAD					129,819
<b>TOTAL EXPENSE</b>	<b>1,013,547</b>	<b>833,073</b>	<b>157,897</b>	<b>840,210</b>	<b>976,321</b>
<b>SURPLUS/DEFICIT</b>	<b>\$ (112,836)</b>	<b>\$ 83,474</b>	<b>\$ 154,120</b>	<b>\$ 96,091</b>	<b>\$ 19,927</b>
<b>TRANSFER FUND BALANCE TO CMFA GENERAL FUND</b>					<b>\$ (245,000)</b>
Ending Balance	\$ 49,044	\$ 132,518	\$ 286,638	\$ 228,609	\$ 3,536

	<b>2023-2024 Total Activity AUDITED</b>	<b>2024-2025 Total Activity- AUDITED</b>	<b>2025-2026 YTD Activity Through MARCH</b>	<b>AMENDED BUDGET 2025-2026</b>	<b>TOTAL CMFA PROPOSED 2026-2027</b>
<b>Fund: 76 - CMFA - MEASURE F TRANSFERRED FUNDS</b>					
<b>Beginning Balance</b>	\$ 588	\$ 588	\$ (19,462)	\$ (19,462)	\$ 130,538
<b>Revenue</b>					
MEASURE F REVENUE FROM TOWN	29,440	-	-	300,000	300,000
<b>Expense</b>					
DISASTER PREPAREDNESS SERVICES	29,440	20,050	53,400	150,000	150,000
<b>SURPLUS/DEFICIT</b>	\$ -	\$ (20,050)	\$ (53,400)	\$ 150,000	\$ 150,000
<b>Ending Balance</b>	\$ 588	\$ (19,462)	\$ (72,862)	\$ 130,538	\$ 280,538

	2023-2024 Total Activity AUDITED	2024-2025 Total Activity- AUDITED	2025-2026 YTD Activity Through MARCH	AMENDED BUDGET 2025-2026	TOTAL CMFA PROPOSED 2026-2027
<b>CMFA INSURANCE FUND</b>					
<b>Beginning Balance</b>	\$ 358,167	\$ 314,880	\$ 360,429	\$ 360,429	\$ 360,429
<b>Revenue</b>					
INSURANCE REIMBURSEMENTS	3,496	(989)	-	-	-
TRANSFERS IN	671,616	680,773	673,544	714,414	802,574
<b>TOTAL REVENUE</b>	<b>675,112</b>	<b>679,784</b>	<b>673,544</b>	<b>714,414</b>	<b>802,574</b>
<b>Expense</b>					
WORKERS COMPENSATION INSURANCE	215,045	276,851	69,885	189,873	237,180
UNEMPLOYMENT INSURANCE	4,885	62	-	4,500	2,250
PROPERTY AND LIABILITY INSURANCE PREMIUMS	401,510	317,291	-	411,041	464,144
RISK MANAGEMENT	5,000	5,000	-	5,000	5,000
WORKERS COMPENSATION CLAIMS	88,259	35,031	13,973	84,000	72,000
PROPERTY AND LIABILITY INSURANCE CLAIMS	3,700	-	-	20,000	22,000
<b>TOTAL EXPENSE</b>	<b>718,398</b>	<b>634,236</b>	<b>83,859</b>	<b>714,414</b>	<b>802,574</b>
<b>SURPLUS/DEFICIT</b>	\$ (43,286)	\$ 45,549	\$ 589,685	\$ -	\$ -
<b>Ending Balance</b>	\$ 314,880	\$ 360,429	\$ 950,114	\$ 360,429	\$ 360,429

	2023-2024 Total Activity AUDITED	2024-2025 Total Activity- AUDITED	2025-2026 YTD Activity Through MARCH	AMENDED BUDGET 2025-2026	TOTAL CMFA PROPOSED 2026-2027	FIRE SERVICES	EMS SERVICES
<b>CMFA EQUIPMENT FUND</b>							
<b>Beginning Balance</b>	\$ 37,120	\$ 41,843	\$ 39,091	\$ 39,091	\$ 39,091		
<b>Revenue</b>							
ASSISTANCE TO FIREFIGHTERS GRANT	18,106	-	-	-	-		
FIRE IMPACT FEES	-	-	-	-	-		
LARKSPUR EQUIPMENT FUND CONTRIBUTION-RESTRICTED FUNDS					241,882	241,882	
CORTE MADERA EQUIPMENT FUND CONTRIBUTION-EQUIPMENT FUND					241,882	241,882	
CORTE MADERA CONTRIBUTION-AMBULANCE-EQUIPMENT FUND					483,824		483,824
TRANSFERS IN-CMFA GENERAL FUND	233,314	448,570	-	333,764	0	(0)	0
<b>Total Revenue</b>	<b>251,420</b>	<b>448,570</b>	<b>-</b>	<b>333,764</b>	<b>967,588</b>	<b>483,763</b>	<b>483,824</b>
<b>Expense</b>							
AMBULANCE					483,824		483,824
CAPITAL LEASE - FIRE ENGINE - PRINCIPAL	142,433	305,904	-	333,764	267,592	267,592	
CAPITAL LEASE INTEREST	10,881	-	-	-	66,171	66,171	
OTHER CAPITAL EQUIPMENT	-	-	-	-	150,000	150,000	
LARYNGOSCOPE, VIDEO MACHINE	19,476	-	-	-	-		
FIRE VEHICLES	73,908	145,419	333,764	-			
<b>Total Expense</b>	<b>246,697</b>	<b>451,322</b>	<b>333,764</b>	<b>333,764</b>	<b>967,588</b>	<b>483,764</b>	<b>483,824</b>
<b>SURPLUS/DEFICIT</b>	<b>4,723</b>	<b>(2,752)</b>	<b>(333,764)</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>0</b>
<b>Ending Balance</b>	<b>\$ 41,843</b>	<b>\$ 39,091</b>	<b>\$ (294,673)</b>	<b>\$ 39,091</b>	<b>\$ 39,091</b>		